



Operating summary 2016



2016 was a year of intense activity for Sycatom. With the birth of the Metropolis of Greater Paris, we had to amend our statutes on two occasions, in other words, as many times as in our thirty years of existence. The first time was to integrate the metropolitan status of Paris and the creation of public territorial bodies. The second was to record the dissolution of SYELOM and SITOM93, historical partners who had contributed significantly to what Sycatom is today. And we adopted a new governance, modernised and balanced, with the establishment of the new Syndicate Committee and its 90 delegates on 26 January 2017.

Despite this institutional upheaval, Sycatom's major projects made notable progress. This is reflected in our investment programme. In Ivry-sur-Seine, after six months of intensive consultation, we obtained the consent of the National Commission for Public Debate (CNDP) to continue the project without the need for a fresh public debate. In Romainville, our approach of co-construction with local elected representatives paved the way for an ambitious vision for the future of the site. In Saint-Ouen, the urban integration project of the incineration centre entered the preliminary studies phase and the building permit application was filed.

These structural projects, combined with the dynamic adaptation of our sorting centres to the extension of sorting instructions, gave an impetus to our "zero non-recovered waste" policy. And the reduction in the quantities of waste landfilled in 2016 strengthened us in this dynamic process, fostering renewable energy, the circular economy and the sustainable city.

For this, we made innovation our spearhead. A useful innovation, for the protection of the environment, for the citizen, for the French industry.

An innovation in terms of both technology and method. This is fully in keeping with the work we are doing alongside our member local authorities to promote the acceptability of our facilities, to advance selective collection, with the deployment of eco-facilitators, and support experiments in the separate collection of food waste. This is also in line with the partnerships strengthened in 2016. Together with the neighbouring waste processing syndicates, to pool and optimise the means of waste treatment at the metropolitan level. Together with the other Urban public services of Greater Paris, both in research and development projects for new recovery solutions and in international cooperation.

For the future is also played out on this scale. As the leading European public operator, Sycatom has every legitimate right to share its expertise beyond its territory of action, to promote an efficient public waste-treatment service invested in energy transition: by participating in the reflection on the prospects of the French waste management model, by welcoming more and more foreign visitors and delegations to our facilities, by contributing to major international events. Yesterday at the COP22, today at the International Exhibition of Astana to present the energy of the future.

Hervé MARSEILLE

Vice-President of the Senate
Senator of Hauts-de-Seine
Mayor of Meudon - Grand Paris Seine Ouest
Chairman of Sycatom, the metropolitan agency for household waste

 **2.29 Mt**
of waste processed
by Sycatom in 2016

 **31%**
of waste recycled into new
materials or clinkers

 **73%**
rate of recycling from
selective collection

 **63%**
waste recovered
as steam and electricity

 **€18.9 M**
energy revenues

 **-27.9%**
Decrease in quantity
of waste landfilled
compared to 2015

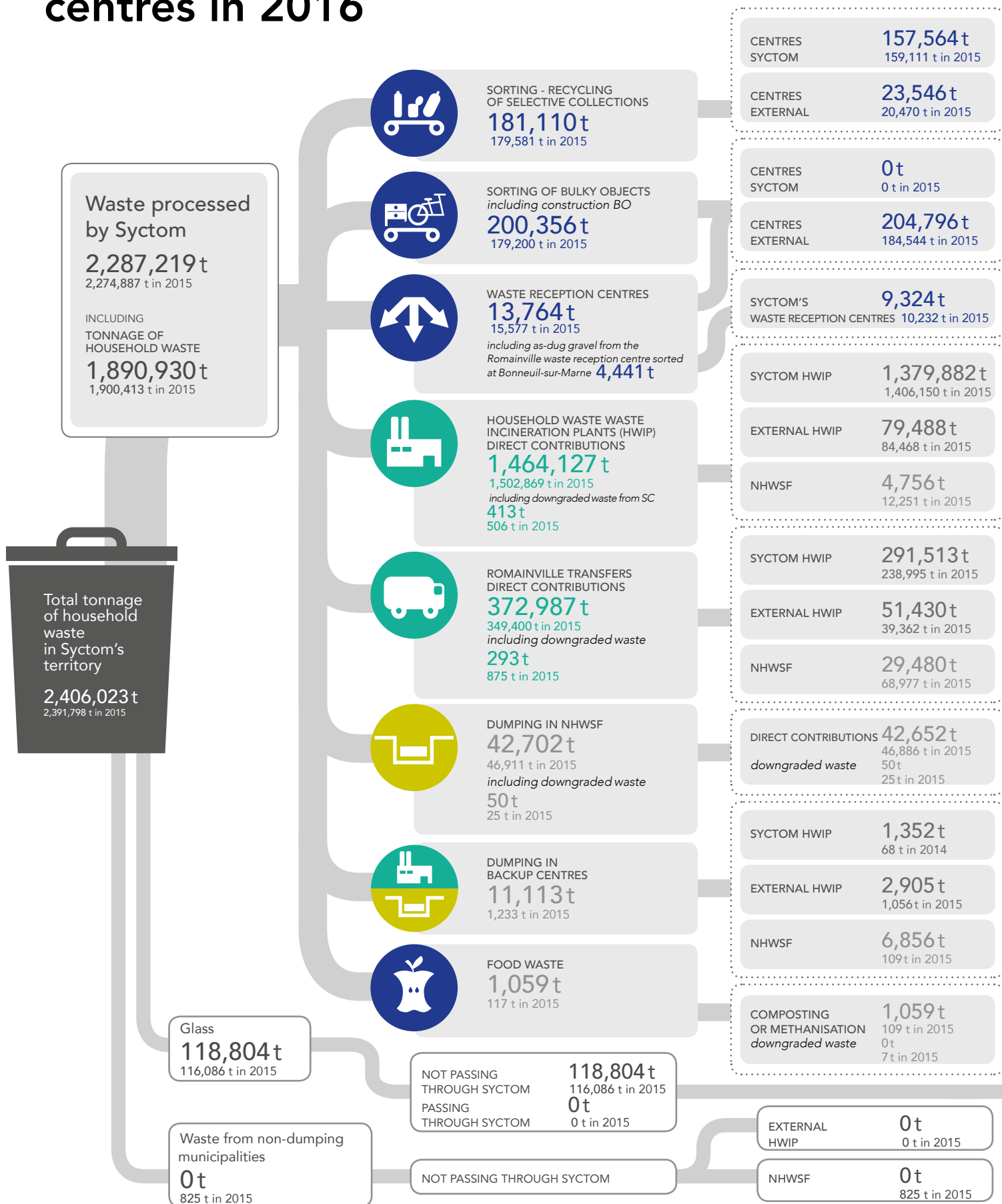
 **-€16 M**
operating costs
(7.5% decrease
compared to 2015)

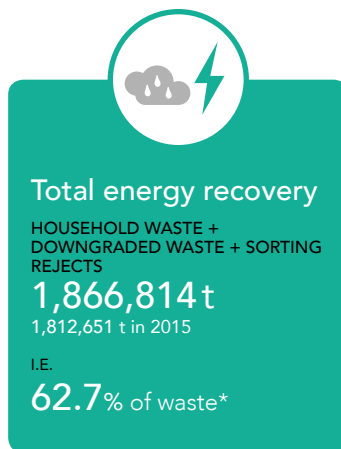
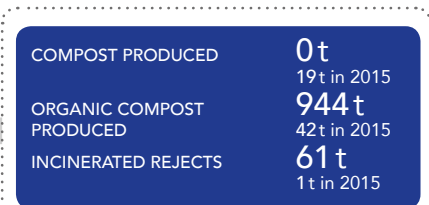
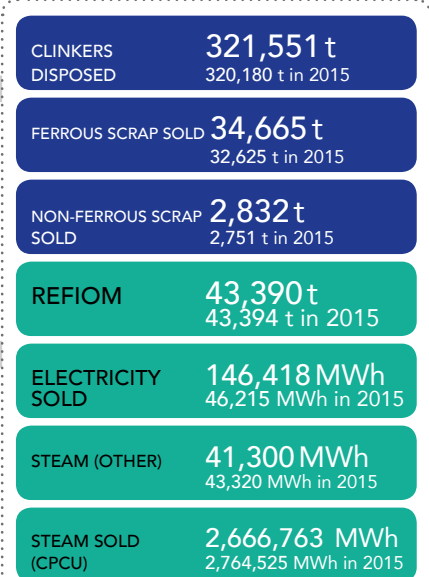
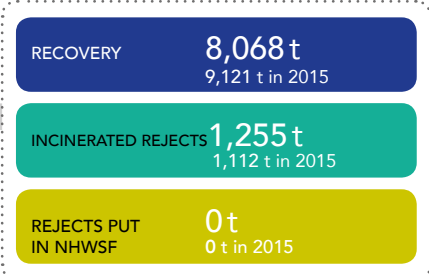
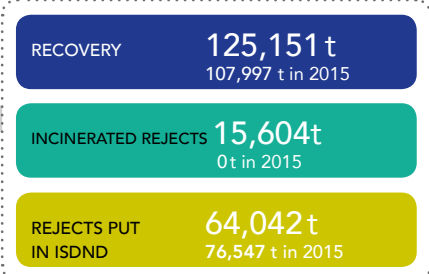
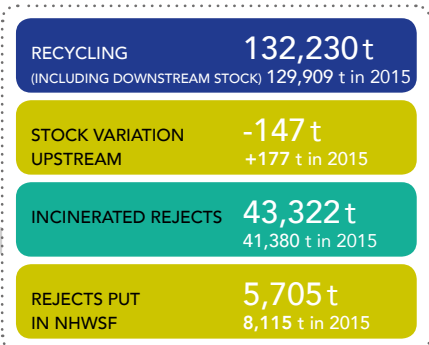
 **708 half-days**
of awareness raising
(prevention, sorting) carried
out by eco-facilitators

 **6,808 jobs**
direct and indirect jobs
generated by Sycatom's
activity

 **€1 M/year**
devoted to waste
management projects
internationally

Breakdown of tonnage in different processing centres in 2016

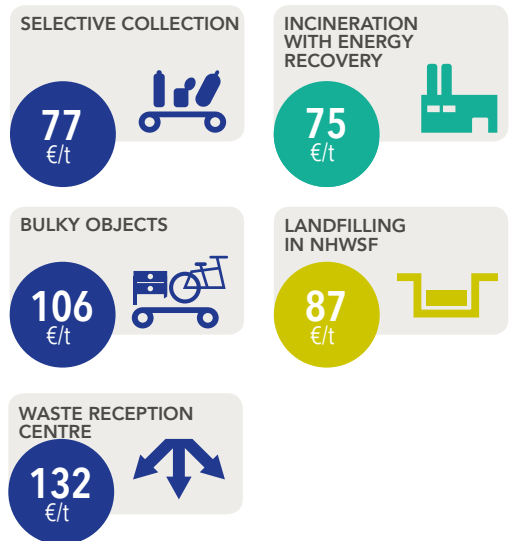




* Clinkers, ferrous and non-ferrous are subjected to materials recovery. To avoid a double count, this percentage was calculated by subtracting these materials from the total energy recovery tonnage.
All percentages are calculated including glass.

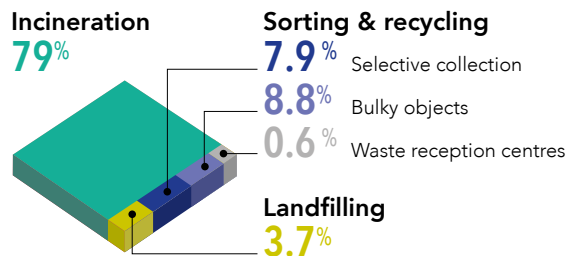
NET COST OF PROCESSING

per tonne (including Sycotm's support policy)



BREAKDOWN OF TONNAGE BY PROCESSING METHODS

tonnages entering directly into treatment channels

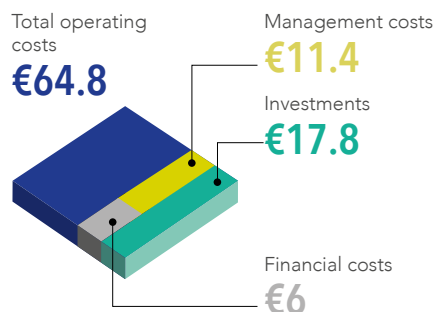


FEES AND GRANTS PAID



USE OF THE FEES

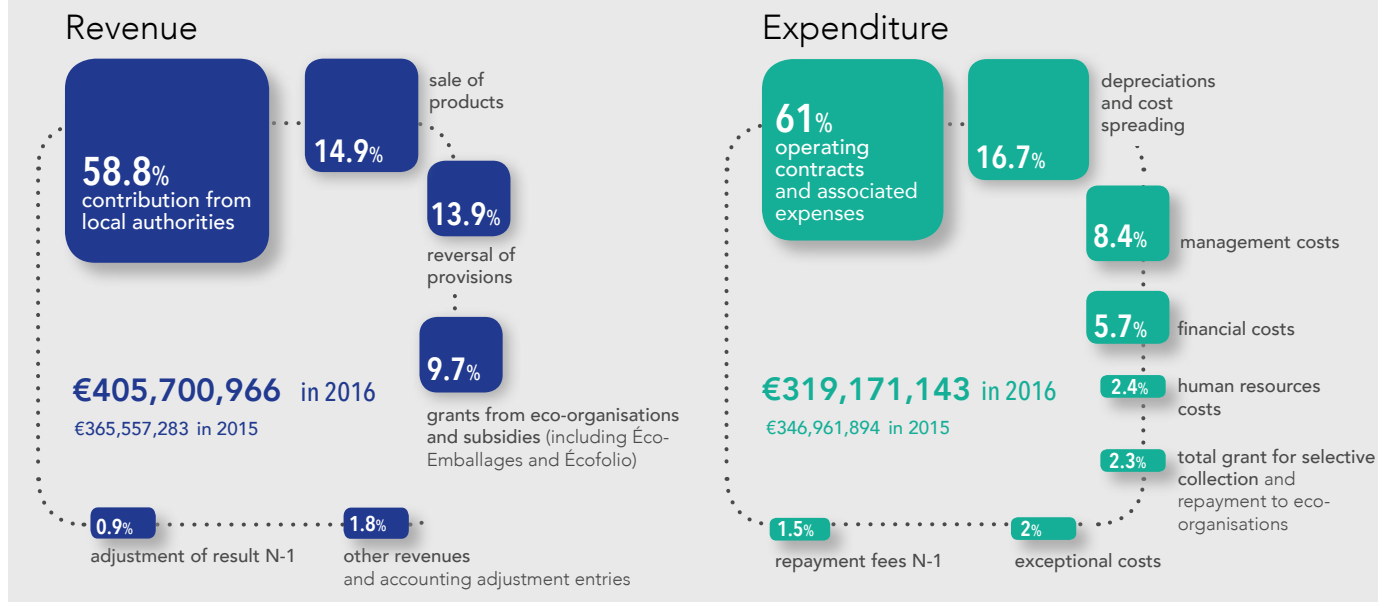
for 100 euros



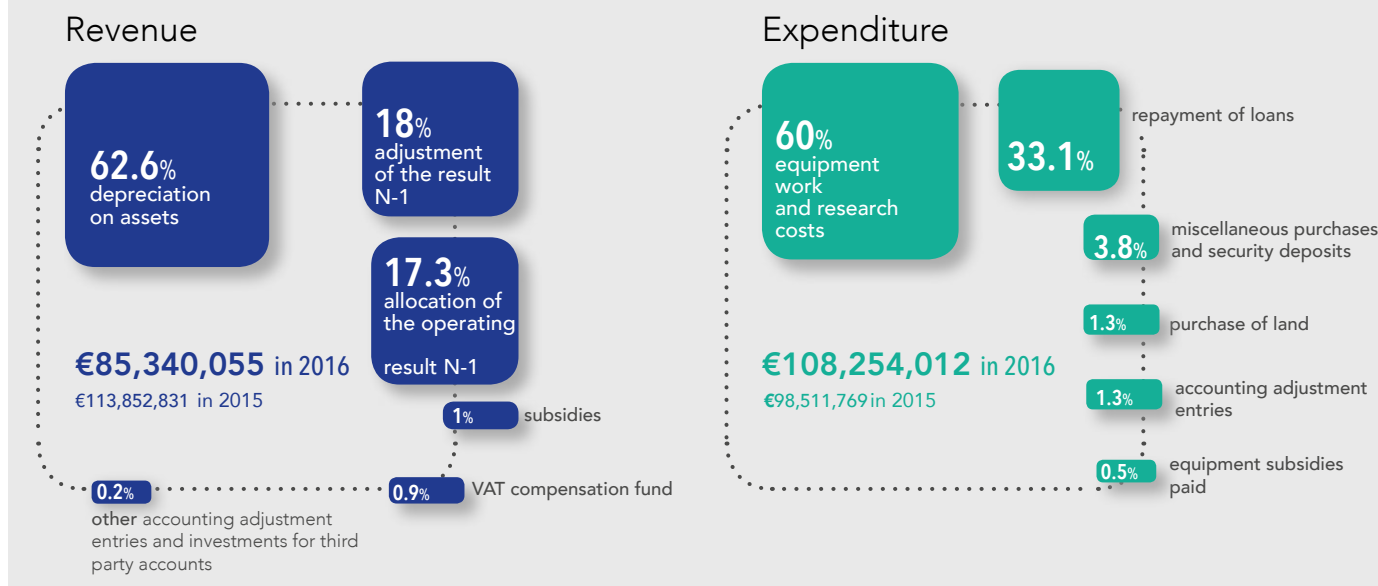
Key figures 2016

These figures are taken from the administrative account 2016

OPERATIONS



INVESTMENT



INTRODUCTION OF AN INCENTIVE PRICING IN 2016

A drop in pricing

-3.5%
decrease in fees for household waste and bulky objects between 2015 and 2016

5.6 €/PERS.
compared to 6.4 €/pers. in 2015

-12%
decrease in the population share of fees between 2015 and 2016

Pricing that promotes recycling



HOUSEHOLD WASTE AND BULKY OBJECTS
94 €/t



SELECTIVE COLLECTION
5 to 30 €/t
depending on the tonnage collected
free-of-cost
for tonnages greater than those recorded in 2015



FOOD WASTE
5 €/t

Grants to galvanise the inhabitants



SELECTIVE COLLECTION
for tonnages greater than those recorded in 2015
20 to 50 €/t
The bonus is applied depending on the sorting performance.



FOOD WASTE
30 €/t
for an experimental period of 3 years (2016-2018) or collection undertaken by Sycotm.