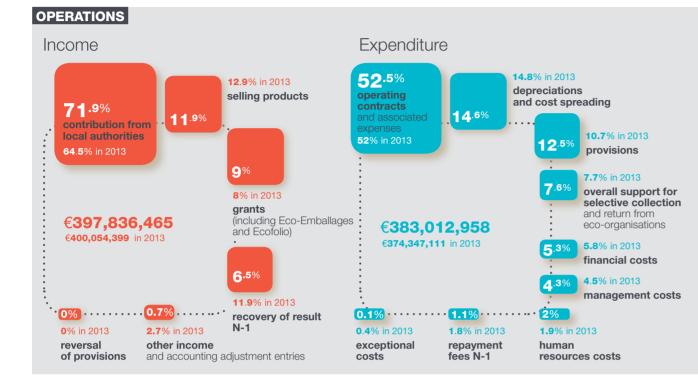
## FINANCIAL INDICATORS

## Key figures 2014



#### INVESTMENT Expenditure Income 76.1% . . . . . . . . . . . 6**2**.6% payment 32.9% in 2013 34.3% of loans depreciation recovery of on assets 68.1% in 2013 result N-1 26% in 2013 **59.7**% in 2013 4.8 work in 6.9% in 2013 the centres VAT compensation fund 5.3% in 2013 0.3% 0.3% in 2013 **€89.453.838** €33,380,309 other purchases other accounting and accounting €92,635,636 in 2013 adjustment entries and €61,950,870 in 2013 adjustment entries investments for third party accounts **3.5% 3.3%** in 2013 0.1% 0.2% in 2013 research costs grants 0% in 2013 0% in 2013 result N-1 allocation of the operating result N-1

## SYCTOM SERVING LOCAL AUTHORITIES IN ITS SPHERE

Syctom processes and recovers waste in the most densely populated area of France. To deliver this public service successfully, it works in close collaboration with local authorities in charge collecting waste and with all local partners. A collective approach that foreshadows the future of waste industry on the scale of the future Metropolis of Greater Paris.

## SYCTOM'S INDUSTRIAL TOOL

To handle the amount and type of waste produced in the area as precisely as possible, Syctom has an efficient, constantlyevolving industrial park. Process improvement, integration of state-of-the art technologies, adaptation of capacity. Everything is done to increase waste recovery and limit the use of landfills.

syctom l'agence métropolitaine des déchets ménagers

Growth in separate collection

between 2013 and 2014

**]=[**-23<sup>%</sup>

between 2013 and 2014

**∕+7,000**t

for the sorting centre in Sevran

€1.3Million

worth of support for initiatives taken

in the territory in 2014 (High Potential

(including Syctom) partnered in 2014

to pool their expertise in the fields of

32,500

Municipalities + Metropolitan Waste

of operating capacity

Prevention plan)

atelierdeseiboulées

of household waste landfilled

Syctom draws its strength from this dense urban area, because it allows member public authorities to benefit from a technological showcase and a high performance industrial tool, with substantial financial leverage and resources. But its strength is also its weakness, giving rise to a number of challenges: an urban density that is among the highest in the world, highly scarce land availability, type of housing that hinders the development of efficient collection processes, notably packaging or biowaste.

In this dense urban area, public processing facilities still suffer from inadequate capacity. As a direct consequence, almost 10% of waste produced in Syctom's sphere is landfilled. To reverse this trend. Syctom has initiated an innovative metropolitan strategy, both in terms of governance and technical facilities to be implemented. This new milestone will bring all public stakeholders in the area closer together to more effectively tackle the problems posed by the management of all waste, in its entirety, whether produced by households or businesses, whether solid or liquid.

Given that all regional public processing capabilities are fairly adequate, and must be reinforced wherever possible, it becomes appropriate to network dedicated facilities beyond the administrative boundaries of each syndicate. Our reflection should focus on sharing all existing infrastructure, bolstered by efficient and sustainable transport logistics. The objective is to achieve a common and shared development, and create energy centres useful to the City of tomorrow.

As in all great metropolises worldwide, Syctom will thus contribute to the success of this "zero waste roadmap", by stopping the landfilling of recoverable waste. To this end, we must guarantee quantitative and qualitative inputs to each specialised processing channel, develop local heating networks supplied with renewable and recovered energy, which will minimise the landfilling of inert waste.

Finally, all topics related to this future governance and the pooling of resources will be discussed during the first metropolitan conference on waste organised by Syctom on 2 July 2015 in the morning at the Maison de la Chimie.

### HERVÉ MARSEILLE Senator of Hauts-de-Seine Mayor of Meudon

households practising home composting through the "50.000 composters" scheme

large syndicates in the area

water, energy, waste

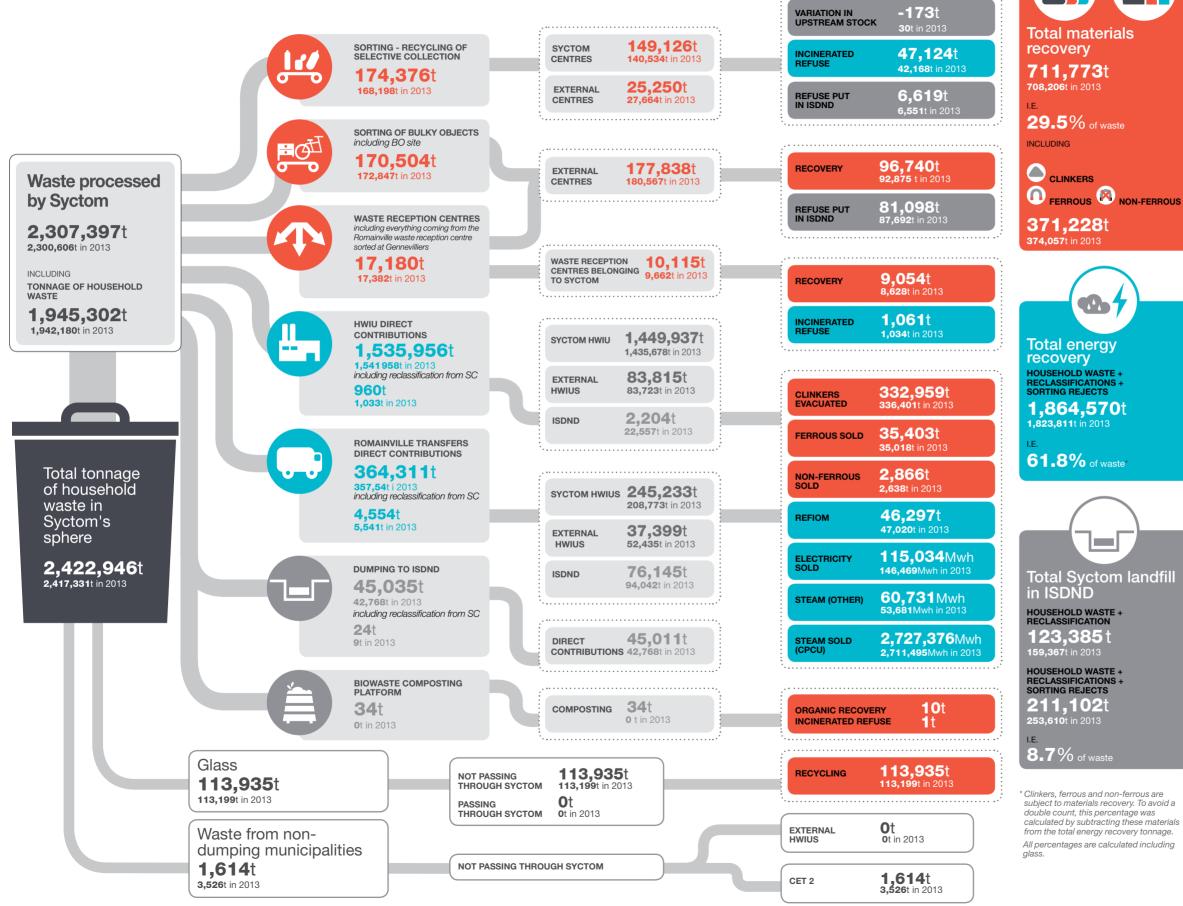
# **OPERATING SUMMARY** 2014

Every day, for over 30 years, Syctom has been providing the public service of processing the household waste produced by 6 million inhabitants in the Paris central urban area.

Each year, nearly 2.1 million tonnes of waste enter the public facilities of Syctom, the project owner; this organisation has no equivalent in Europe, with a total energy recovery capacity of 250 tonnes/hour, producing renewable energy in the form of steam, which is used in the district heating networks of Paris and inner suburbs, but also electricity for the needs of the processing.

## **OPERATING SUMMARY**

# Breakdown of tonnage in different processing centres in 2014



RECYCLING (INCLUDING 120,807t

119.448t in 2013

